

July 15, 1952.

The Rev. J. G. Moore,  
600 Haven Street,  
Evanston, Ill.

Dear Joe:

I have now had an opportunity to calculate roughly the local cost of the survey. As you know we have already received permission to charge up to \$750.00 for extra work here in the office. Most of that is going to Mrs. Igoe who is spending half her time on survey work and I believe that that will be adequate because she expects to complete the statistical work which she is doing for Ed Turner this month, by which time she will have drawn about four month's salary at \$100.00 per month. The balance however will be needed for her salary when she does the extra census work when you all are here next Fall and Winter. Against this \$750.00 we have already had to make certain charges for postage and equipment which are running thus far rather high but I can take care of her extra salary between the middle of July and the middle of October when you return so that I believe, as I say, the \$750.00 will be adequate for her. In addition to Mrs. Igoe I am now paying Victor \$65.00 per month salary, for a total of \$130.00 for his work during July and August, plus an expense account of about \$50.00. This extra \$180.00 we are charging temporarily against the \$750.00 which has already been allocated to us but that obviously cannot come out of that money. When we add Victor's \$180.00 to postage and other equipment my present guess is that we will need at least \$250.00 more than we have been allotted. This would bring the total to about \$1,000.00. Will you authorize New York to authorize us to make the additional \$250.00 or should I make the request direct to Bishop Bentley? So far as I can see we will be able to handle all our extra expense here if you can grant us the extra \$250.00. One great exception to this is if money is necessary for extra help while the census tally is in process. If we do have to employ local help to work on that census then they cannot be paid from our above estimate but more money will be necessary for them. And speaking of the census leads me to ask how many people you think we should have ready, when they will be needed and how much if anything you think we should pay them. I assume that you will set this all up here after you come and that Mrs. Igoe will mainly direct it but if arrangements should be made before I leave the end of this month I should like your counsel in doing whatever I should do.

X So far as your own local cost is concerned, that is for yourself and Mrs. Moore and for Ed Turner, I have calculated roughly that \$150.00 would care for the transportation of the three of you while you are in these two jurisdictions chasing hither and yon. Your hospitality of course will be furnished you entirely free but I know that you prefer to be rather free yourself and that is the reason why I have suggested that most of your time in San Juan be spent, so far as hospitality is concerned, at the Cathedral apartment and that while you are on St. Thomas you live at the Convent. This will mean that although you may receive certain invitations you will be relatively on your own so far as meals are concerned and this will also apply to Ed Turner except when he is living with us here in San Juan so I leave it to you to add whatever else you think is necessary so far as the cost of local meals for the three of you is concerned.

Faithfully yours,

X - Since writing the above I have re-checked the cost of  
AES/I against your new schedule & added my own trip to  
St. Croix for the district meeting plus Wilbur's travel. The total  
will be more like \$225 for local transportation.

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The Rev. J. G. Moore,  
600 Haven Street,  
Evanston, Ill.

Dear Joe:

I have just received from your office some material having to do with your study of St. Luke's Hospital. One section is entitled "Notes on Organization of St. Luke's Hospital Study", another is the "Outline of St. Luke's Hospital Study" and a third is a copy of the recording you made of your conference with the hospital committee. I write now to be positive or rather to ask so that I may be positive about whether or not you wish me to do anything specific with this material. Have you sent it to me just for my information or am I supposed to see that the various committees are set up? Please don't misunderstand me because at this stage I am not asking for extra work but I do want to be sure that I leave nothing undone that is expected of me. In going through this material I now realize that I made a mistake in not sitting in on your conferences with the hospital staff because I see that you dealt with a number of matters that I need education on and although under no circumstances do I want to interfere I realize more and more that I know very little about the hospital itself and should be educating myself along the lines which you have dealt with. For example, I knew in Manila that although the Bishop technically reigns supreme over St. Luke's he did have a hospital board which met quite regularly and which did a great deal of work, the results of a woman's board of continentals largely which devoted itself to raising money. When I came here I was told that they had had a board in the past but that it had been more trouble than it was worth. As a result I keep in fairly close contact with the hospital staff but leave them mostly to themselves and interfere as little as possible. When they have a particular problem they turn to me but on the whole get along rather well. On the other hand I am fully aware that that is not a very good way to run a hospital and I am myself more at fault than anyone else. In making these comments I am simply thinking out loud because I do not know the answer and would be grateful for your comments as time goes on. I have myself concerned myself largely thus far with the study of the churches because that was the main thing on your agenda in the Spring. I shall be guided so far as my part is concerned entirely by your feelings although I have nothing but complete confidence in Roy Stokes and his entire staff.

I have also received your good letter of July 9 and

on the whole easily understand the reasons for the few changes which you made in your proposed schedule for the Fall. I have had to make a few minor changes myself because of transportation but do not believe it is worth referring to you again. Rather am I going ahead with your revised schedule, hope to have it mimeographed within the next week or so and back into your hands again while it is simultaneously being sent out to all the clergy, heads of institutions and members of the various committees.

We are a bit distressed over the fact that no English census forms have yet arrived. The clergy in the Virgin Islands are beginning to scream for them and I hope that they may come shortly. Would it not be well for you to check to see how and when they were sent. The Spanish forms are all in the hands of the clergy and Victor and Luis are doing a magnificent job.

With regard to the possibility of having your son Brian enter St. Just for the Fall semester I must admit that I initially had grave misgivings as to its practicability but I have today checked with Mr. Arthur Boynton, the acting headmaster, and he quite thorough disagrees with me. My main hesitation was because I assumed that your son would know no Spanish but Arthur says that all the faculty speak English and he thinks that Brian would have no real difficulty. I suppose that the real problem would be whether or not St. Just's curriculum for the senior <sup>year</sup> would be identical with that of Brian in Evanston. Boynton for example, points out that their physics course is usually the most difficult. I am also wondering whether you would anticipate having Brian at St. Just just while you were in Puerto Rico or whether he would come down in time to enter when the Fall term opens Aug. 17. I assume that this latter is not in your mind which would again, it seems to me, cause some difficulty if Brian suddenly left classes after the semester had started in Evanston and then just as suddenly left classes down here. On the other hand this is really none of my business because what you really want to know is whether or not we would be able to fit Brian into our situation and I can now tell you unhesitatingly that we should be delighted to have him. I am sure that it would be good experience for him and I know that he would enjoy our boys and staff. Simultaneously he would be a great addition for us and we would do everything possible to make him feel at home. I must leave it entirely in your hands and assume that you will let me know as soon as you have reached a decision. I gave Mr. Boynton Brian's name and told him to keep him on their record pending further word from me.

According to Victor's latest report material has been coming in and going out at a very good rate. I have today received the material from the Dean and as soon as I have gone over it with Victor it will be sent on to you. The first material from the Virgin Islands has arrived, that being from Father Pigott at St. John's, Christiansted. We shall hope to have it in your hands very shortly. Meanwhile my love to you always and do tell Mrs. Moore how much we look forward to having her and we hope Brian too.

Faithfully yours,

# UNIT OF RESEARCH AND FIELD STUDY

**The National Council  
Protestant Episcopal Church**

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The Rev. Joseph G. Moore

July 9, 1952

The Rt. Rev. A. Ervine Swift,  
Bishop, District of Puerto Rico,  
Santurce, Puerto Rico.

Dear Ervine;

Many thanks for your good letter of July 3rd and the work you have done on the schedule. In the main it is very workable with the exception of the role of Ruth Moore in this study. As per our outline, Ruth will be working on five, possibly six specific projects or studies and therefore cannot make congregation visitations as the original outline projected.

I have taken the liberty of correcting your schedule, and have made a few changes which you will note, where our original schedule did not seem to do all that was necessary. You will note that I have two single day trips: one on Monday, October 20th to Maraguez where we will meet with Ed Turner to see how he is coming along; Fr. Garrett, Dr. Beckwith and Miss Hickie. The purpose of this trip is to set up the areas of the several studies so that they can be working on aspects of them until we return. The same type of trip is set up to Ponce for Wednesday, so that we can meet with the clergy, committees from the Hospital and Sisters, for the same specific purposes.

You will note a change in the plans for the trip to Vieques. While I would like to spend the extra time there, there seems so much to do, that I am afraid to set it up that way, and while I would like Ruth to go, she will have plenty of work to do in San Juan so she had better not go.

You will note changes in the Virgin Isles set up. We will arrive a day earlier, go to St. Croix earlier, and stay a trifle longer there than first projected. Ruth and I may have to go over again before we leave that part of the study, so I want to get things started a little earlier than I had planned.

I would appreciate your making reservations on the Caribair at the dates and times indicated. Do not pay for them in advance, since I have a charge card, and can take care of the actual purchase when I am in San Juan but it is important that we get the reservations since so much depends on everything working as per schedule.

Your material, already received, is in fine shape. Cooperation could not be better. There is no question that the Bishop, Clergy and leading lay people of Puerto Rico are going to give the Unit top cooperation and I am deeply grateful since there is nothing I want more than for us to do the best study we have ever done.

I am enclosing a copy of our conference for your files, and by another mail, will send both the conference with the Sisters, and the Hospital. Some work has been done in setting up the hospital studies, and I spend some time each week on other aspects of the study. I will have all schedules for the several studies finished by mid-General Convention so that if you are not too busy, we can get a running start while in Boston.

There is another personal matter that Ruth and I have been toying with which might prove impractical. When we went to Jamaica, we took our oldest son Joe along with us, and arranged for his courses while he was away. I wonder, if it would be possible for us to enter our son Brian for the fall semester in St. Justs providing that he could get some outlines of the courses from his High School and work toward that work. He is, or will be a Senior next fall, and I think that three months at the school would be a great experience for him. We would expect to pay the regular tuition if this would prove to be acceptable to have him as a student for this period. Please feel free to tell me if you think the plan unworkable from St. Justs point of view. If it is at all possible, I will still have to see his principle here and see if we can arrange it from this end.

I can hardly wait to get back to the Island. Last night, the delegates from Puerto Rico to the Republican convention were shown on the screen of our T.V. and they seemed like home folks.

My very best to your wife and family and greetings to all the clergy, postulants, and especially Victor and Luis. Of course the best of everything to you.

Faithfully

*no English census  
for - V.D. postcards*

*Physics  
English - taking  
of subjects  
Aug 17 - open*